



MAYOR & VILLAGE BOARD

EXECUTIVE SUMMARY

2021

MOUNT PROSPECT | ILLINOIS
MAY 2021

Table of Contents

Strategic Plan/Implementation Guide: Model	1
Mount Prospect Vision 2036	2
Mount Prospect Village Government: Our Mission	3
Mount Prospect Village Government: Core Values	4
Village of Mount Prospect Plan 2021 – 2026	5
Village of Mount Prospect Action Agenda 2021	16

This report and all related materials are copyrighted. This report may be duplicated for distribution to appropriate parties as needed. No unauthorized duplication is allowed, including for use in training within your organization or for consulting purposes outside your organization.

STRATEGIC FRAMEWORK

VISION 2036

“Desired Destination for Mount Prospect”

PLAN 2026

“Map to Mount Prospect’s Destination”

EXECUTION

“Route for Next Year”

MISSION

*“Responsibilities of Mount Prospect’s
Village Government”*

BELIEFS

*“Expectations of Mount Prospect’s
Village Employees”*

**Mount Prospect
Vision 2036**

Mount Prospect Vision 2036

represents the

BEST OF SUBURBAN COMMUNITIES –

THRIVING,

PROUD,

DIVERSE

and CONNECTED –

having a RICH HERITAGE,

STRONG VALUES,

TIMELESS YET

CONTEMPORARY ATMOSPHERE.

Mount Prospect Village Government: Our Mission

The Mission of Mount Prospect Village Government

is to **ADVANCE OUR COMMUNITY'S
COLLECTIVE QUALITY OF LIFE AND
POTENTIAL**

through **ADAPTIVE LEADERSHIP**

and **LEADING – EDGE SERVICE DELIVERY.**

**Mount Prospect Village Government:
Core Values**

**MOUNT PROSPECT VILLAGE GOVERNMENT:
CORE VALUES**

RESPECT

LISTEN

ETHICAL

POSITIVE AND OPTIMISTIC

COMMITMENT TO SERVICE

SOUND ANALYSIS AND DECISION MAKING

CONSENSUS

Village of Mount Prospect Goals 2026

**EFFECTIVE VILLAGE GOVERNMENT:
FINANCIALLY SOUND, EXCEPTIONAL SERVICE**

**ENHANCING MOUNT PROSPECT CHARM/CHARACTER:
HONORING HISTORY, HERITAGE, AND DIVERSITY, EQUITY
AND INCLUSION**

**TOP-QUALITY VILLAGE INFRASTRUCTURE:
BALANCED AND PROACTIVE COMMUNITY INVESTMENT**

**FAMILY-FRIENDLY NEIGHBORHOODS:
SAFE AND LIVABLE FOR ALL**

**VIBRANT COMMUNITY DESTINATIONS:
DOWNTOWN, RANDHURST VILLAGE, SOUTH MOUNT
PROSPECT AND OTHER COMMERCIAL CORRIDORS**

GOAL 1

**EFFECTIVE VILLAGE GOVERNMENT:
FINANCIALLY SOUND, EXCEPTIONAL SERVICE**

► **Objectives**

1. Maintain a solid fiscal position through active stewardship of Village finances and resources
2. Have state-of-the-art information technology system hardware and software, and protect the Village government from cyberattacks
3. Develop a Village organization culture that is professional, creative and innovative, productive and accountable
4. Define and deliver the core municipal service for our Mount Prospect community
5. Incorporate environmental sustainability concepts and practices into Village operations and service delivery
6. Hire/develop/retain a top-quality Village workforce dedicated to serving the community and provide market-driven, competitive compensation and benefits
7. Enhance residents' trust and confidence in Village government
8. Assure that Village services are adaptable to an ever-changing environment

► **Short-Term Challenges and Opportunities**

1. Potential loss of state shared revenues from the State of Illinois
2. Determining priority for American Rescue Dollars (\$7+ million)
3. Balancing fiscal conservatism with funding the service needs of the community
4. Delivering Village services in the most cost-effective, efficient manner with high level of customer satisfaction
5. Determining how to involve diverse population in Village government and governance
6. Federal and state government mandates and regulatory requirements
7. Maintaining sales tax base while contending with increasing on-line retailing
8. Diversifying Village revenue sources
9. Protecting the Village government from cyberattacks securing Village information and processes

► **Actions 2021 – 2022**

Policy Agenda

- | | |
|---|---------------|
| 1. COVID-19 Pandemic: Village Plan and After-Action Report | Top Priority |
| 2. Elk Grove Rural Fire Protection District: Intergovernmental Agreement | Top Priority |
| 3. Comprehensive Information Technology Master Plan: Update | Top Priority |
| 4. Village Boards/Commissions/Committees/Task Forces: Review and Modification | High Priority |
| 5. Village Government Operational Sustainability Plan: Development | High Priority |
| 6. Village Proactive Communications Strategy/Action Plan Expansion: Update | |

Management Agenda

- | | |
|--|---------------|
| 1. Village Employees Mental Health: Implementation | Top Priority |
| 2. Fire and EMS Response Improvements in South Mount Prospect: Evaluation Report and Direction | Top Priority |
| 3. Village Code Chapter 11 – Businesses and Merchants Update: Completion | Top Priority |
| 4. American Rescue Dollars: Direction | Top Priority |
| 5. Water and Sewer Projects Debt Issuance | High Priority |
| 6. Online Collection of Local Taxes: Implementation (Food and Beverage) | High Priority |
| 7. Liquor/Video Gaming Codes Revision: Completion | |
| 8. Management Succession Policy/Program: Refinement | |

Management in Progress

1. Labor Negotiations and Contract
 - a. Fire
 - b. Public Works
2. Annual Strategic Plan: Update
3. PulsePoint App: Implementation
4. Fire Knox Box and Run Cards
5. Photo Contest – Instagram
6. Fire Mutual Aid Agreements: Modifications
7. Employee Handbook: Update
8. Public Works Accreditation: Completion
9. Fire Strategic Plan: Completion
10. Leadership Academy 2021
11. File Vault Digitalization

► **Actions 2021 – 2022**

Management in Progress

12. Village Website: Refinement
13. Fire Management Succession Plan
14. Warning Sirens: Replacement
15. GIS Server Upgrade
16. Village Hall Panic Button
17. Production Storage Device: Replacement
18. Office 365: Budget FY '22 Funding
19. Tyler New World to Cloud: Budget FY 22 Funding
20. Network Equipment at EOC and CCC Replacement
21. PPE Replacement
22. Fire Lieutenant Promotion
23. AVL Automatic Vehicle Locators
24. E-Billing for Water/Sewer
25. New Fund Balance Policy: Board Decision
26. Bond Rating Affirmation/Upgrade
27. Dental Plan Conversion: MetLife to Delta + HMO Option
28. Part-Time Employee Benefits: Evaluation and Enhancement
29. Classification and Compensation Plan Total Update: Budget FY '22 Funding
30. Mental Health Support Benefits Promotion
31. Village Newsletter: Nine per Year
32. Risk Management
33. Real Estate Transfer Rebate: Update
34. Budget Performance Measures
35. Finance Standard Operating Procedure
36. Police – Fire Pension Consolidation Report

GOAL 2

**ENHANCING MOUNT PROSPECT CHARM/
CHARACTER: HONORING HISTORY, HERITAGE,
AND DIVERSITY, EQUITY AND INCLUSION**

► Objectives

1. Define and understand our Mount Prospect community issues and opportunities related to diversity, equity and inclusion
2. Provide human and social services responsive to the needs of our Mount Prospect residents, particularly respond to serve gaps – unmet by other service providers
3. Develop communications and outreach to our diverse community
4. Have Village policies and practices honor and advance our community character as a diverse, family friendly and connected community
5. Have a diverse Village workforce reflective of our Mount Prospect community
6. Preserve and celebrate the history and heritage of our Mount Prospect community
7. Be a community that is diverse, equitable and inclusive for all

► Short-Term Challenges and Opportunities

1. Developing residents' ownership and pride in Mount Prospect
2. Helping new residents to learn about Mount Prospect's Village government – mission, services, processes and projects
3. Utilizing Community Connections Center and expanding activities
4. Informing the community with accurate information, and timely response to disinformation and misinformation
5. Developing effective methods for engaging the community
6. Disinformation on social media
7. COVID-19 inequity in impacts

► **Actions 2021 – 2022**

Management Agenda

- | | |
|--|--------------|
| 1. Community Human Service: Needs Assessment and Direction | Top Priority |
| 2. Diversity, Equity and Inclusion: Report and Direction | Top Priority |
| 3. Community Events, Engagement and Outreach: Re-Launch | |
| 4. Civic Academy for Residents: Direction | |

Management in Progress

- | | |
|---|---------------|
| 1. Aging in the Community Actions: Implementation | High Priority |
| 2. Recruitment Strategy Expansion | Mod Priority |

Management in Progress

1. Outreach to School Social Worker
2. Food Pantry Health Initiative: Evaluation and Program Launch
3. Love and Logic Parenting Classes
4. Kickin with Cops Summer Soccer Program
5. Five-O 5K Run
6. National Night Out
7. Community Connections Center: Youth Programs
8. Community Connections Center: Nutrition and Obesity Prevention for Children
9. Intergenerational Programs – Grandparents and Grandchildren
10. Celebration of Cultures (3rd Year)
11. Human Services eNewsletter: Creation
12. Citizen Police Academy
13. Mount Prospect Senior Appreciation Day: Creation
14. Police Teen Academy
15. Fire Cadet Program: Budget FY '22 Funding
16. Harper College Police New Intern Program
17. Block Party
18. Human Services Video Development

GOAL 3

**TOP-QUALITY VILLAGE INFRASTRUCTURE:
BALANCED AND PROACTIVE COMMUNITY
INVESTMENT**

► Objectives

1. Have well-designed, well-maintained stormwater management and flood control system with a dedicated funding
2. Have well-designed, well-maintained water and sewer system with a dedicated funding source
3. Have well-designed, well-maintained roads with a dedicated funding source
4. Implement “Complete Streets” policy and plans throughout our community
5. Have well-designed, well-maintained sidewalks and paths
6. Communicate with state and county highway departments to resolve troublesome intersection issues with funding mechanism for possible solutions
7. Incorporate green and environmental sustainability concepts into the Village’s infrastructure, including electric vehicles

► Short-Term Challenges and Opportunities

1. Making Mount Prospect a more walkable, pedestrian friendly community
2. Developing funding sources for maintaining existing Village infrastructure and building new infrastructure
3. Unanticipated events – major storms, infrastructure failures, natural disasters – impacting the Village
4. Flooding in certain areas and defining Village role and actions
5. Unfunded Federal and State of Illinois regulations and mandates impacting Village infrastructure
6. Funding for large scale projects and determining fund capacity using debt and other sources

► **Actions 2021 – 2022**

Policy Agenda

- | | |
|---|---------------|
| 1. Redundant Water Supply: Direction and Funding | High Priority |
| 2. Downtown Pedestrian Crossings Projects: Direction and Funding | High Priority |
| 3. Oakton Water System Improvements – Phase 1: Design and Funding | |
| 4. Stormwater Utility Ordinance and Fee: Direction | |

Management Agenda

- | | |
|---|---------------|
| 1. Rand/Central//Mount Prospect Road Project – Phase 2: Engineering Design and Construction | Top Priority |
| 2. Algonquin Road Pedestrian Improvements – Phase 1: Study and Direction | High Priority |
| 3. Complete Streets Policy: Implementation | Mod Priority |

Management in Progress

1. Northwest Highway Pedestrian Crossing Study: Completion
2. ADA Compliance Plan: Development

Major Projects

1. Public Works Facility Fence Replacement
2. Pump Station 5 Motor Control Center Replacement
3. Annual Street Improvements Projects
4. Emerson Street Bridge Rehabilitation
5. Cottonwood Lift Station Rehabilitation
6. McDonald Creek Bank Stabilization: Engineering Needs Assessment
7. Second Elevated Tank: Design Engineering
8. Public Works Locker Room, Remodel
9. Deep Well Rehabilitation: Well #4 Abandonment
10. Water Main Replacement
11. Village Hall Domestic Booster Pump Replacement
12. Sewer Main Rehabilitation
13. Public Works Garage Painting and LED Lighting
14. Village Hall HVAC Upgrade: Design
15. Public Works Wash Bay Drain Upgrade and Painting
16. Street Sign Jet Printer System
17. Fire Station #12 Apparatus Floor
18. 4th Fire Station (Linked to IGA)

GOAL 4

FAMILY-FRIENDLY NEIGHBORHOODS: SAFE AND LIVABLE FOR ALL

► Objectives

1. Have safe neighborhood – residents feel and are safe
2. Have well-designed and well-maintained neighborhood infrastructure – streets, sidewalks, trees, lighting
3. Have walkable, pedestrian friendly neighborhoods that are connected to other neighborhood and community destinations
4. Have neighborhood events and gatherings – helping neighbors to meet and develop relationships with other neighbors
5. Have easy access to mobility options – walking, biking and public transportation
6. Have a range of housing options: differing types and differing price points throughout our Village
7. Have a strong partnership with the Park Districts (5) to provide access to a park and community greenspaces
8. Have a strong partnership with School Districts (5) to provide top-quality schools providing a variety of educational programs
9. Have a reputation as a great place to live and raise your family

► Short-Term Challenges and Opportunities

1. Cook County tax system and taxes impacting residential and commercial development
2. Working with absentee property owners to maintain or upgrade their properties
3. State Attorney handling of individuals with certain crimes
4. Determining the Village's role and incentives
5. Maintaining and enhancing the safety of each neighborhood
6. Aging, antiquated single family housing stock needing modernization or replacement
7. Village's role in land use and development regulations
8. Code requirements and the impact on single-family housing upgrade
9. Expanding the Village boundaries and the poor infrastructure needing replacement

► **Actions 2021 – 2022**

Policy Agenda

1. Community Electric Vehicles Plan: Report and Direction High Priority
2. West Oakton Annexation: Direction
3. Community Sustainability Strategy Action Plan: Implementation
4. Affordable/Workforce Housing: Definition, Baseline Data and Direction

Management Agenda

1. Community Policing Enhancements: Report and Future Direction Top Priority
2. Forest River Annexation: Direction Top Priority
3. International Building and Fire 2021 Code Update: Adoption Mod Priority
4. Senior Housing Projects: Opening

Management in Progress

1. Crime-Free Housing Program
2. Sidewalk Inspection Program
3. Community Police Beat Meetings
4. Police Drone Deployment
5. Resident Officer Program
6. Uniform Parking Policy
7. Minor Offense Adjudication
8. Household Hazardous Waste Collections Event(s)
9. Police Body Worn Cameras Deployment, including Body Cam Audit Software
10. Firearms Simulator Training
11. CAD Deployment
12. Traffic Crash Investigation Van
13. Quicket Traffic Crash Module Deployment
14. AED Replacement
15. Lexipol Policy Procedure Transition: Completion
16. Firefighting Foam Initiative (Tank Farm Response): Budget FY '23 Funding

Major Projects

1. Central/Pine Pedestrian Crossing: Design
2. Central/Cathy Pedestrian Crossing: Design
3. Central/Weller Pedestrian Crossing: Design
4. Busse/Main Pedestrian Crossing: Design
5. Backyard Drainage Program – Rain Gardens and Sewer Connections
6. Lonnquist Boulevard Residential Lighting Project

GOAL 5

**VIBRANT COMMUNITY DESTINATIONS:
DOWNTOWN, RANDHURST VILLAGE, SOUTH
MOUNT PROSPECT AND OTHER COMMERCIAL
CORRIDORS**

► **Objectives**

1. Create unique and vibrant sense of place – destinations that are contemporary and having a lively feel
2. Attract businesses and residential development projects that are appropriate for each destinations following the vision and plan
3. Facilitate safe and efficient traffic and pedestrian travel in each destination and support a more pedestrian-friendly Village and community
4. Have Randhurst Village revitalized as a mixed-used activity center with residential, retail and entertainment opportunities
5. Develop South Mount Prospect as a major employment center
6. Have Downtown as a mixed-use urban center
7. Encourage mixed-use developments integrating residential and commercial opportunities where appropriate
8. Partner with business organizations to make our commercial business districts attractive destinations
9. Foster a climate for innovation and entrepreneurship, the development of an effective business incubator and accelerator for facilities and programs

► **Short-Term Challenges and Opportunities**

1. Aging and deteriorating commercial centers and corridors
2. COVID-19 pandemics impacts on retail development, office space, entertainment and local businesses
3. Aligning Randhurst Village owners goals and plans with the Village’s vision, goals and desired outcomes
4. Increasing competition from other communities
5. Building Mount Prospect’s brand as a place to do business and a place to patronize businesses
6. Landlords and property owners not maintaining or investing in upgrades for their buildings
7. State legislation limiting TIF

► **Actions 2021 – 2022**

Policy Agenda

- | | |
|---|---------------|
| 1. Police/Fire Redevelopment: Approval and Construction | Top Priority |
| 2. Randhurst Village Area: Future Direction | Top Priority |
| 3. Connect South Mount Prospect Plan: Implementation | High Priority |
| 4. United Airlines Property: Direction | High Priority |
| 5. Mural Pilot Project: Direction | |

Management Agenda

- | | |
|--|---------------|
| 1. 20 West Market/Restaurant Development: Opening | High Priority |
| 2. Maple Street Lofts Project: Construction and Leases | High Priority |
| 3. MPEI: Re-Launch | Mod Priority |
| 4. Prospect Place Redevelopment/Business Relocation: Permitting and Construction | Mod Priority |
| 5. Kohl’s Center Outlots/Vacancies Parcel Development: Direction | Mod Priority |
| 6. Mount Prospect Pointe Development: Permits and Occupancy | |
| 7. Chase Bank Relocation: Occupancy Development: Direction | |

Management in Progress

1. Parking Marketing to Commuters
2. CDBG – CV Small Business Grants
3. Business Visitation Program: Re-Launch
4. Chamber of Commerce Relationship/Partnership

Major Projects

1. Train Station Platform Extension
2. Pedestrian Signal Improvements River and Euclid

**Village of Mount Prospect
Policy Agenda 2021 – 2022
Targets for Action**

TOP PRIORITY

Community Human Service: Needs Assessment and Direction

Diversity, Equity and Inclusion: Definition, Report and Direction

COVID-19 Pandemic: Village Plan and After-Action Report

**Elk Grove Rural Fire Protection District:
Intergovernmental Agreement**

Police/Fire Redevelopment: Approval and Construction

Randhurst Village Area: Future Direction

Comprehensive Information Technology Master Plan: Update

HIGH PRIORITY

Connect South Mount Prospect Plan: Implementation

**Village Boards/Commissions/Committees/Task Forces:
Review and Modifications**

Redundant Water Supply: Direction and Funding

**United Airlines Property Business Development:
Direction and Actions**

Village Government Operational Sustainability Plan: Development

Community Electric Vehicles Plan: Report and Direction

Downtown Pedestrian Crossings Projects: Direction and Funding

**Village of Mount Prospect
Management Agenda 2021 – 2022
Targets for Action**

TOP PRIORITY

Village Employees Mental Health: Implementation

Community Policing Enhancements: Report and Future Activities

**Fire and EMS Response Improvements in South Mount Prospect:
Evaluation Report and Funding**

**Village Code Chapter 11 – Businesses and Merchants Update:
Completion**

American Rescue Dollars: Direction

**Rand/Central//Mount Prospect Road Project – Phase 2:
Engineering Design and Construction**

Forest River Annexation: Direction

HIGH PRIORITY

Water and Sewer Projects Debt Issuance

20 West Market/Restaurant Development: Opening

Maple Street Lofts Project – Phase 2: Construction and Leases

**Algonquin Road Pedestrian Improvements – Phase 1:
Study and Direction**

Aging in the Community Actions: Implementation

Online Collection of Local Taxes: Implementation

MODERATE PRIORITY

Recruitment Strategy Expansion

International Building and Fire 2021 Code Update: Adoption

MPEI: Re-Launch

**Prospect Place Redevelopment/Business Relocation: Permitting and
Construction**

Complete Streets Policy: Implementation (Based upon Projects)

Kohl’s Center Outlots/Vacancies Parcel Development: Direction

Village of Mount Prospect Management in Progress 2021 – 2022

► Management in Progress 2021 – 2022

1. Labor Negotiations and Contract
 - a. Fire
 - b. Public Works
2. Annual Strategic Plan: Update
3. PulsePoint App: Implementation
4. Fire Knox Box and Run Cards
5. Photo Contest – Instagram
6. Fire Mutual Aid Agreements: Modifications
7. Employee Handbook: Update
8. Public Works Accreditation: Completion
9. Fire Strategic Plan: Completion
10. Leadership Academy 2021
11. File Vault Digitalization
12. Village Website: Refinement
13. Fire Management Succession Plan
14. Warning Sirens: Replacement
15. GIS Server Upgrade
16. Village Hall Panic Button
17. Production Storage Device: Replacement
18. Office 365: Budget FY '22 Funding
19. Tyler New World to Cloud: Budget FY 22 Funding
20. Network Equipment at EOC and CCC Replacement
21. PPE Replacement
22. Fire Lieutenant Promotion
23. AVL Automatic Vehicle Locators
24. E-Billing for Water/Sewer
25. New Fund Balance Policy: Board Decision
26. Bond Rating Affirmation/Upgrade
27. Dental Plan Conversion: MetLife to Delta + HMO Option
28. Part-Time Employee Benefits: Evaluation and Enhancement

► **Management in Progress 2021 – 2022 (Continued)**

29. Classification and Compensation Plan Total Update: Budget FY '22 Funding
30. Mental Health Support Benefits Promotion
31. Village Newsletter: Nine per Year
32. Risk Management
33. Real Estate Transfer Rebate: Update
34. Budget Performance Measures
35. Finance Standard Operating Procedure
36. Police – Fire Pension Consolidation Report
37. Outreach to School Social Worker
38. Food Pantry Health Initiative: Evaluation and Program Launch
39. Love and Logic Parenting Classes
40. Kickin with Cops Summer Soccer Program
41. Five-O 5K Run
42. National Night Out
43. Community Connections Center: Youth Programs
44. Community Connections Center: Nutrition and Obesity Prevention for Children
45. Intergenerational Programs – Grandparents and Grandchildren
46. Celebration of Cultures (3rd Year)
47. Human Services eNewsletter: Creation
48. Citizen Police Academy
49. Mount Prospect Senior Appreciation Day: Creation
50. Police Teen Academy
51. Fire Cadet Program: Budget FY '22 Funding
52. Harper College Police New Intern Program
53. Block Party
54. Human Services Video Development
55. Northwest Highway Pedestrian Crossing Study: Completion
56. ADA Compliance Plan: Development
57. Crime-Free Housing Program
58. Sidewalk Inspection Program
59. Community Police Beat Meetings
60. Police Drone Deployment
61. Resident Officer Program
62. Uniform Parking Policy
63. Minor Offense Adjudication
64. Household Hazardous Waste Collections Event(s)
65. Police Body Worn Cameras Deployment, including Body Cam Audit Software
66. Firearms Simulator Training

► **Management in Progress 2021 – 2022** *(Continued)*

67. CAD Deployment
68. Traffic Crash Investigation Van
69. Quicket Traffic Crash Module Deployment
70. AED Replacement
71. Lexipol Policy Procedure Transition: Completion
72. Firefighting Foam Initiative (Tank Farm Response): Budget FY '23 Funding
73. Parking Marketing to Commuters
74. CDBG – CV Small Business Grants
75. Business Visitation Program: Re-Launch
76. Chamber of Commerce Relationship/Partnership

Village of Mount Prospect Major Projects 2021 – 2022

► Major Projects 2021 – 2022

1. Public Works Facility Fence Replacement
2. Pump Station 5 Motor Control Center Replacement
3. Annual Street Improvements Projects
4. Emerson Street Bridge Rehabilitation
5. Cottonwood Lift Station Rehabilitation
6. McDonald Creek Bank Stabilization: Engineering Needs Assessment
7. Second Elevated Tank: Design Engineering
8. Public Works Locker Room, Remodel
9. Deep Well Rehabilitation: Well #4 Abandonment
10. Water Main Replacement
11. Village Hall Domestic Booster Pump Replacement
12. Sewer Main Rehabilitation
13. Public Works Garage Painting and LED Lighting
14. Village Hall HVAC Upgrade: Design
15. Public Works Wash Bay Drain Upgrade and Painting
16. Street Sign Jet Printer System
17. Fire Station #12 Apparatus Floor
18. 4th Fire Station (Linked to IGA)
19. Central/Pine Pedestrian Crossing: Design
20. Central/Cathy Pedestrian Crossing: Design
21. Central/Weller Pedestrian Crossing: Design
22. Busse/Main Pedestrian Crossing: Design
23. Backyard Drainage Program – Rain Gardens and Sewer Connections
24. Lonquist Boulevard Residential Lighting Project
25. Train Station Platform Extension
26. Pedestrian Signal Improvements River and Euclid